

LAKE SHORE REALTY LIMITED
CIN No: L68100DL1987PLC350285

TERMS AND CONDITIONS OF APPOINTMENT OF INDEPENDENT DIRECTORS
[Pursuant to the provisions of Schedule IV to the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

The Terms and Conditions of appointment of Independent Directors are as under:

1. Independence

The appointment as an Independent Director is in due consideration of declaration of being qualified as 'Independent' and appointment is subject to continued status as "Independent" as per the requirement of the Companies Act, 2013 and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), from time to time.

2. Appointment

The appointment will be commencing from _____, _____ for the period of 5 years ('Term'). The Company may disengage Independent Directors prior to completion of the Term subject to compliance of relevant provisions of the Companies Act, 2013 ('2013 Act') and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

As Independent Directors, they will not be liable to retire by rotation.

3. Role, duties and responsibilities

- A. As members of the Board, they along with the other Directors will be collectively responsible for meeting the objectives of the Board which include:
- Requirements under the 2013 Act,
 - "Responsibilities of the Board" as outlined in the Corporate Governance requirements as prescribed by Stock Exchanges under Regulation 17, 25 and other applicable provision of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015,
 - Accountability under the Director's Responsibility Statement.
- B. They shall abide by the 'Code For Independent Directors' as outlined in Schedule IV to Section 149(8) of the 2013 Act, and duties of directors as provided in the 2013 Act (including Section 166) and in Listing Regulations.
- C. Director, Independent Director of the Company, are required:
- To act in accordance with the Company's Articles of Association.
 - To discharge duties with due and reasonable care, skill and diligence.
 - Not to achieve or attempt to achieve any undue gain or advantage either to himself or to any related person/ party.
 - To act in good faith in order to promote the objects of the Company for the benefit of its members as a whole, and in the best interest of the Company.
 - Not to involve in a situation conflicting with the interest of the Company and to put the interests of

Company above others.

- D. They are particularly requested to provide guidance in their area of expertise.
- E. The Independent Directors shall hold at least one meeting in a financial year without the presence of non-independent directors and members of management, in accordance with Schedule IV of the Act and Regulation 25 of SEBI LODR.

4. Time Commitment

They agree to devote such time as is prudent and necessary for the proper performance of their role, duties and responsibilities as an Independent Director.

5. Remuneration

As Independent Directors, they shall be paid sitting fees for attending the meetings of the Board and the Committees of which they are members. The sitting fees for attending each meeting of the Board and its Committees would be as determined by the Board from time to time.

Further, the Company may pay or reimburse to the Director such expenditure, as may have been incurred by them while performing their role as an Independent Director of the Company. This could include reimbursement of expenditure incurred by them for accommodation, travel and any out of pocket expenses for attending Board / Committee meetings, General Meetings, court convened meetings, meetings with shareholders/creditors/management, site visits, induction and training (organized by the Company for Directors) and in obtaining, subject to the expense being reasonable, professional advice from independent advisors in the furtherance of their duties as Independent Directors.

6. Insurance

The Company provides Directors and Officers Liability Insurance, subject to the terms of the policy from time to time in force (which may be subject to change).

7. Confidentiality

During their tenure Independent Directors of the Company are privy to information that is confidential to the Company. All such information acquired during tenure should not be released to third parties without prior clearance from the Chairperson.

8. Evaluation Process

As a member of the Board, performance as well as the performance of the entire Board and its Committees shall be evaluated annually. Evaluation of each Director shall be done by all the other Directors. The criteria for evaluation will be determined by the Nomination and Remuneration Committee of the Board and disclosed in the Company's Annual Report. However, the actual evaluation process shall remain confidential and shall be a constructive mechanism to improve the effectiveness of the Board / Committee. If, in the interim, there are any matters which cause concern directors can discuss them with the Chairperson as soon as is appropriate.

9. Code of Conduct

As Independent Directors of the Company, they agree to comply with the Code of Conduct for Non-Executive Directors (NEDs).

Unless specifically authorised by the Company, they shall not disclose company and business information to constituencies such as the media, the financial community, employees, shareholders, agents, franchisees, dealers, distributors and importers.

Their obligation of confidentiality shall survive cessation of their respective directorships with the Company.

The provisions of both, Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 and the Code of Conduct on Prevention of Insider Trading, prohibiting disclosure or use of unpublished price sensitive information, would be applicable to the Independent Directors.

Additionally, they shall not participate in any business activity which might impede the application of their independent judgment in the best interest of the Company.

All Directors are required to sign a confirmation of acceptance of the Code of Conduct for NEDs as adopted by the Board on an annual basis, in such form as may be prescribed by the Company from time to time.

10. Training and Development

The Company may, if required, conduct formal training programmes for its Independent Directors.

The Company shall familiarise Independent Directors through programmes as required under Regulation 25(7) of SEBI LODR and disclose the details of such programmes on its website.

The Company shall support Independent Directors to continually update their skills, knowledge and familiarity with the Company, its business and regulatory environment.

11. Disclosures, other directorships and business interests

During the Term, they agree to promptly notify the Company of any change in their directorships, and provide such other disclosures and information as may be required under the applicable laws. They also agree that upon becoming aware of any potential conflict of interest with their position as Independent Directors of the Company, they shall promptly disclose the same to the Chairman and the Company Secretary.

During their term, the Independent Director shall submit a declaration of independence at the first Board meeting of every financial year in accordance with Section 149(7) of the Act and Regulation 25(8) of SEBI LODR..

The Independent Director shall ensure registration in the Independent Directors databank maintained by the Indian Institute of Corporate Affairs and shall comply with the requirements relating to online proficiency self-assessment test, if applicable, in accordance with the provisions of applicable law.

12. Changes of personal details

During the Term, they shall promptly intimate the Company Secretary or any other person authorized by Board of Directors and the Registrar of Companies in the prescribed manner, of any change in address or other contact and personal details provided to the Company.

13. Disengagement

They may resign from the directorship of the Company by giving a notice in writing to the Company stating the reasons for resignation. The resignation shall take effect from the date on which the notice is received by the Company or the date, if any, specified by them in the notice, whichever is later.

Their directorship on the Board of the Company shall cease in accordance with law. The Company may disengage Independent Directors prior to completion of Term (subject to compliance of relevant provisions of the 2013 Act) upon:

- Violation of any provision of the Code of Conduct as applicable to NEDs,
- Upon the director failing to meet the criteria for independence as envisaged in Section 149(6) of the 2013 Act or Listing Regulations.

14. Review of the Policy

The Board of Directors shall review these Terms and Conditions of Appointment of Independent Directors at such intervals as may be deemed necessary, to ensure their continued alignment with the provisions of the Companies Act, 2013, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable laws, rules, and regulations.

Any amendments, clarifications, circulars or notifications issued by regulatory authorities, including the Ministry of Corporate Affairs and the Securities and Exchange Board of India, shall be deemed to have been incorporated into this Policy with immediate effect, and this Policy shall stand suitably modified to the extent required.

The Nomination and Remuneration Committee may review and recommend any changes to the Board for approval, based on regulatory changes, best governance practices, or business requirements.

The updated Policy shall be disclosed on the Company's website, if required under applicable laws.

Note: Pursuant to the provisions of Regulation 15(2) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("SEBI Listing Regulation"), the compliance with the corporate governance provisions as specified in Regulations 17 to 27 and clauses (b) to (i) and (t) of Regulation 46(2) and Para C, D and E of Schedule V of SEBI Listing Regulations which specifies that the provisions of Corporate Governance shall not be applicable on listed entity. However, the Company shall ensure compliance with the applicable provisions as and when they become applicable to the Company in future, within the prescribed timelines under the applicable laws and regulations.

(This policy is revised by the Board of Directors at their meeting held on 23rd May, 2026 and effective from 23rd May, 2026)